



# MAYR-MELNHOF GROUP

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Annual Results 2016

March 21, 2017

# Market Position

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## MM KARTON

Worldwide largest producer of coated recycled fiber based board with important position in virgin fiber based board



## MM PACKAGING

Europe's largest folding carton producer with leading market position in several countries outside Europe

# 45 Production Sites

- 45 Plants
- in 18 Countries
- on 4 Continents

9,927 Employees



# Highlights 2016

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- Continuation of long term success course
- Growth in sales and profit – new record year
- High capacity utilization
- Growth driver MM Packaging
- Rise in recovered paper prices weighs on MM Karton margin
- Dividend increase to EUR 3.00 / share (after EUR 2.80 for 2015)



# Group Results 2016

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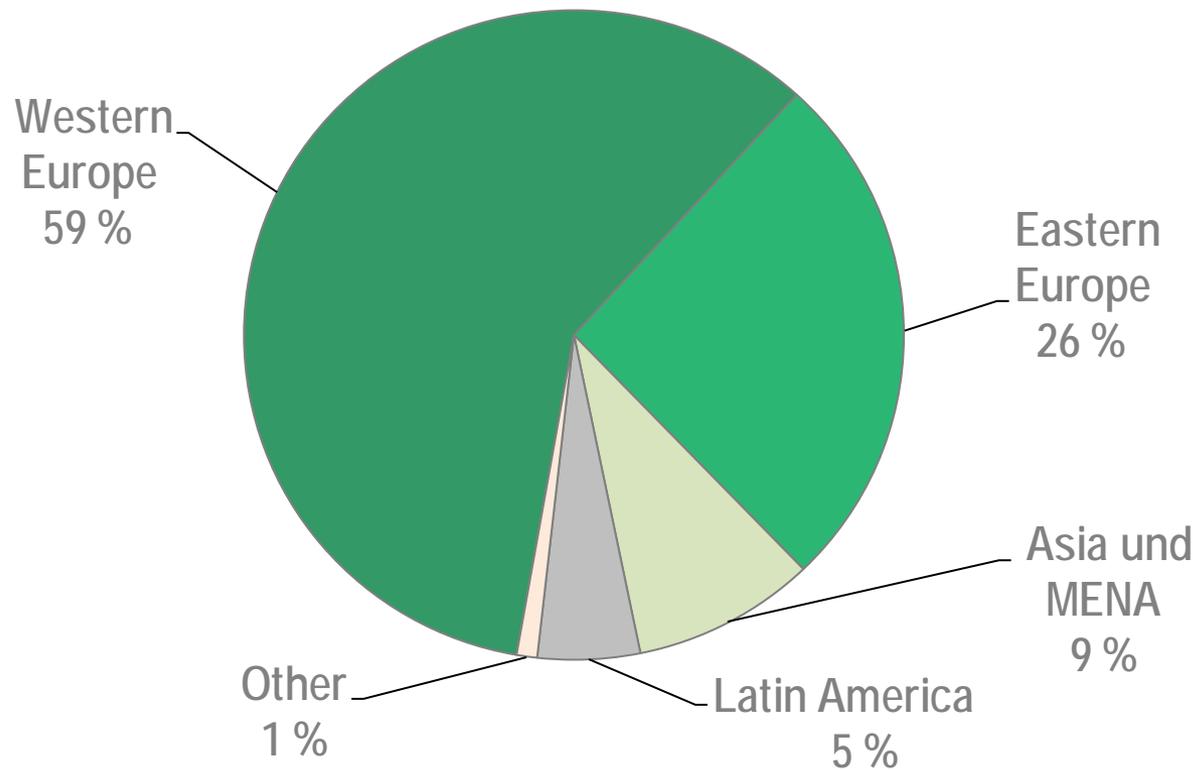
# Group Results 2016

consolidated in millions of EUR, IFRS	2016	2015	+/-
<b>Sales</b>	<b>2,272.7</b>	2,181.5	+4.2 %
<b>Operating profit</b>	<b>213.7</b>	199.9	+6.9 %
<b>Operating margin (in %)</b>	<b>9.4 %</b>	9.2 %	
Profit before tax	<b>209.2</b>	190.6	+9.8 %
<b>Income tax expense</b>	<b>(55.8)</b>	(48.5)	
Profit for the year	<b>153.4</b>	142.1	+8.0 %
Net profit margin (in %)	<b>6.7 %</b>	6.5 %	
Cash earnings	<b>256.3</b>	238.4	+7.5 %
Cash earnings margin (in %)	<b>11.3 %</b>	10.9 %	
Earnings per share (in EUR)	<b>7.67</b>	7.08	+8.3 %
Capital expenditures (CAPEX)	<b>144.2</b>	128.0	
Depreciation and amortization <sup>1)</sup>	<b>99.1</b>	99.6	

<sup>1)</sup> incl. impairment of property, plant and equipment, and intangible assets

# Sales by Destination

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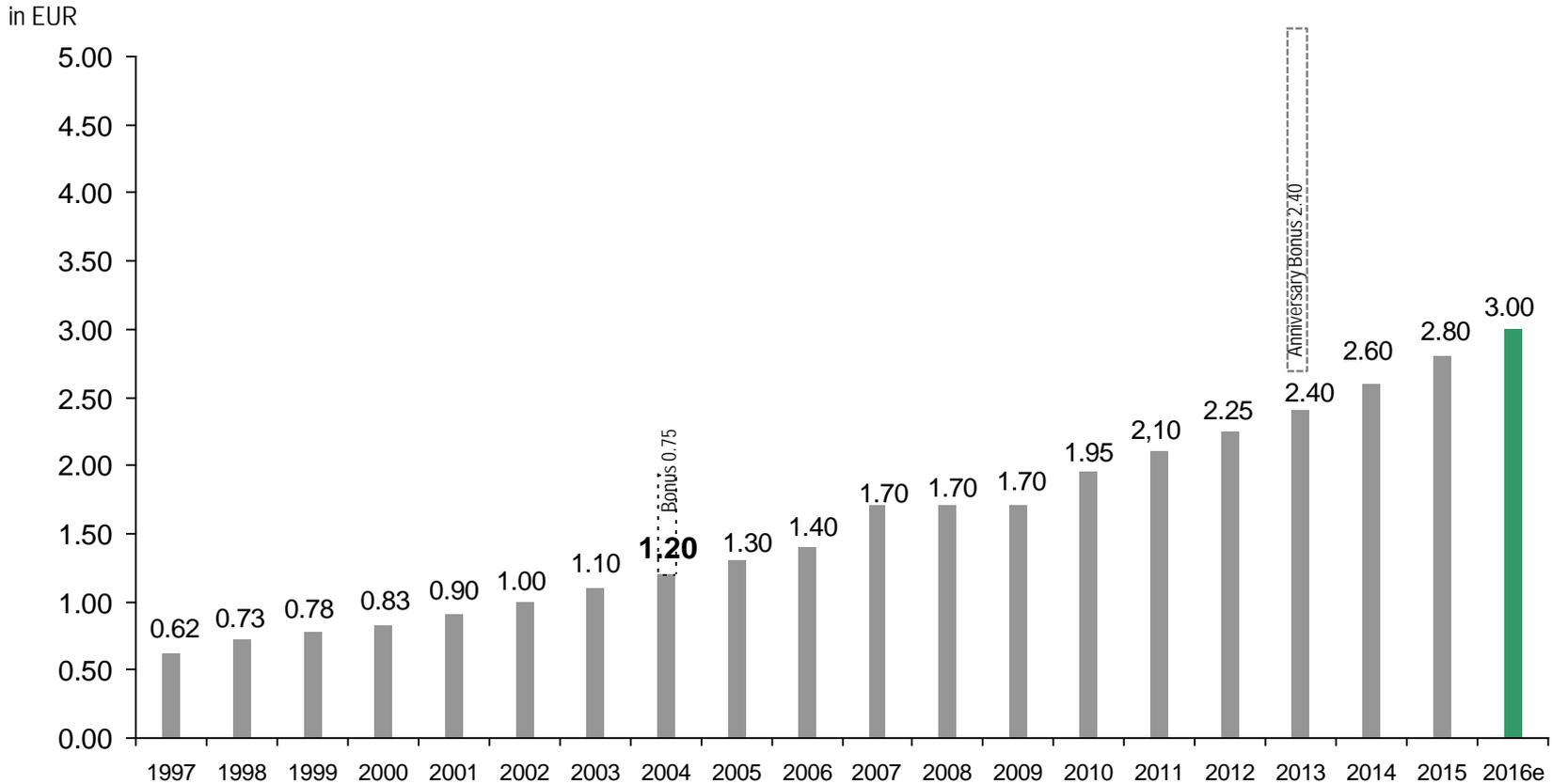
# Consolidated Balance Sheet

consolidated in millions of EUR, IFRS	Dec. 31, 2016	Dec. 31, 2015
Non-current assets	954.1	928.1
Current assets	1,027.8	972.2
<b>Total assets</b>	<b>1,981.9</b>	1,900.3
Equity	1,259.2	1,144.2
Liabilities	722.7	756.1
<b>Total equity and liabilities</b>	<b>1,981.9</b>	1,900.3
<b>Total funds available to the Group</b>	<b>253.7</b>	258.3
<b>Total equity to total assets</b> (in %)	<b>63.5 %</b>	60.2 %
<b>Return on equity</b> (in %)	<b>12.8 %</b>	12.7 %
<b>Net debt</b>	<b>(7.2)</b>	(35.0)

# Consolidated Cash Flow Statement

consolidated in millions of EUR, IFRS	2016	2015
<b>Cash flow from operating activities</b>	<b>219.4</b>	206.7
<b>Cash flow from investing activities</b>	<b>(144.6)</b>	(198.0)
<b>Cash flow from financing activities</b>	<b>(79.8)</b>	(70.6)
<b>Cash and cash equivalents beg. of the year</b>	<b>254.9</b>	320.1
Net change in cash and cash equivalents	(3.8)	(65.1)
<b>Cash and cash equivalents end of the year</b>	<b>251.1</b>	255.0
Securities	2.6	3.3
<b>Total funds available to the Group</b>	<b>253.7</b>	258.3

# Dividend Development



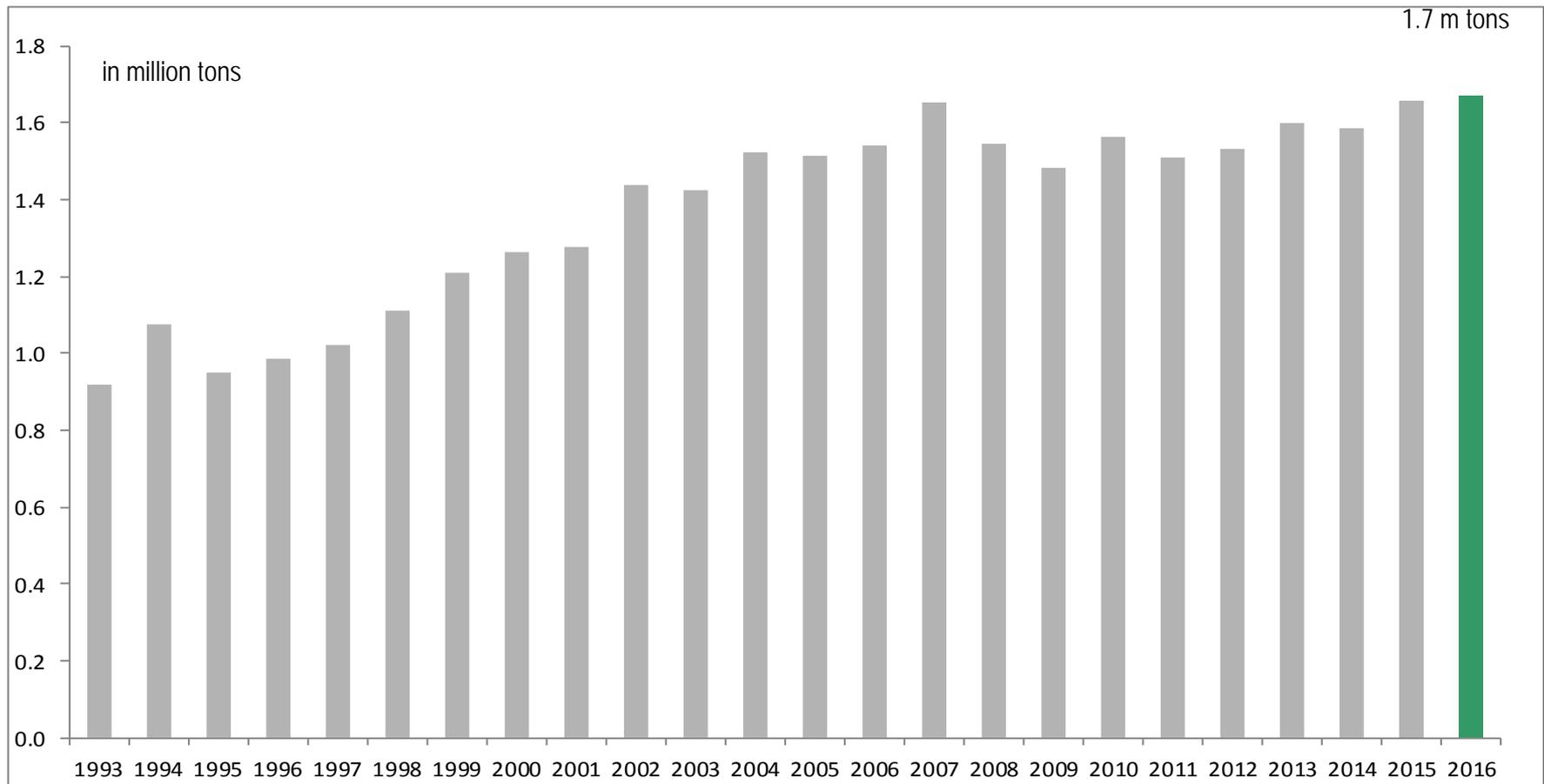


# Mayr-Melnhof Karton

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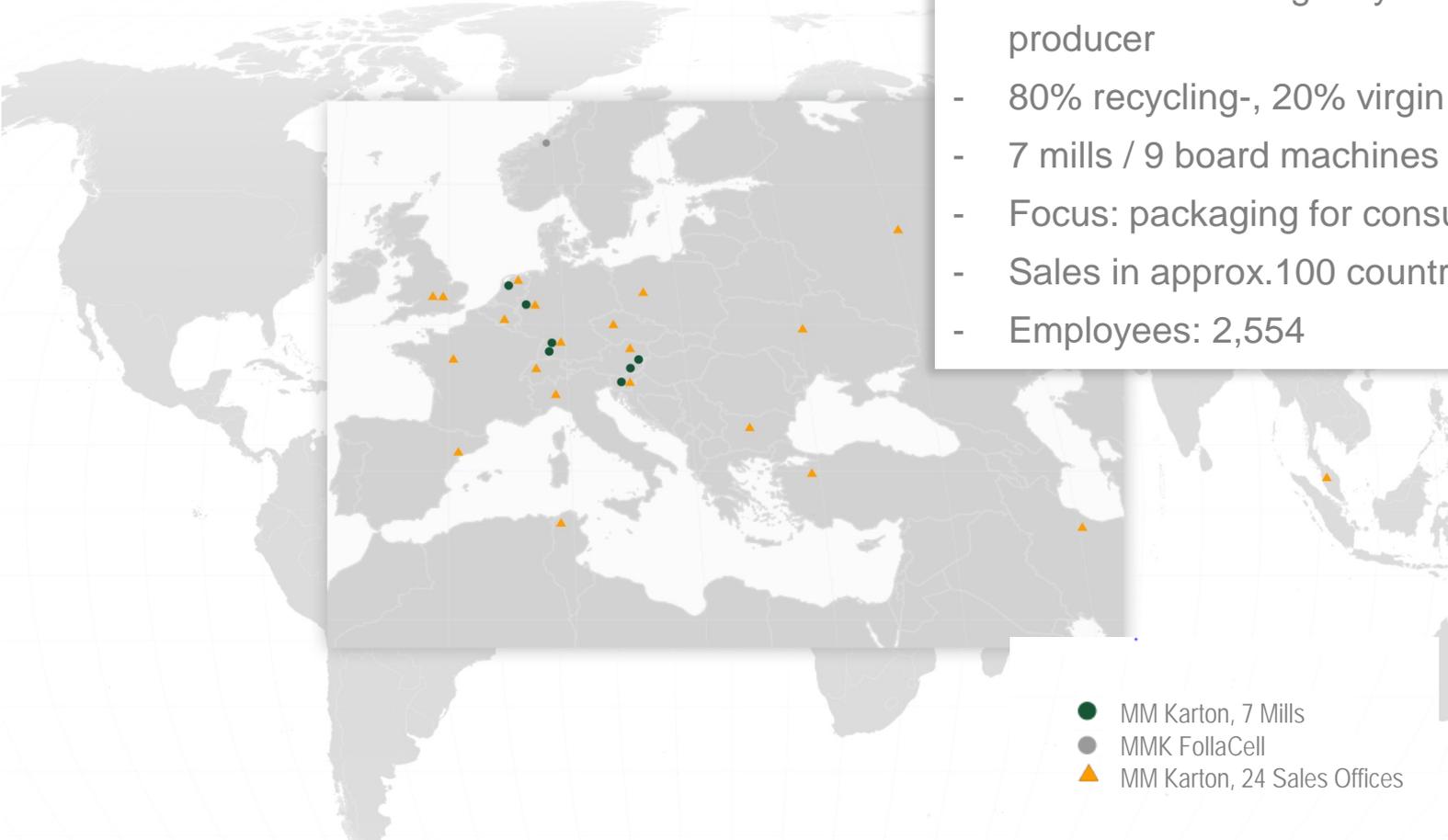


# MM Karton – Tonnage Sold



# MM Karton

- Worldwide leading recycled board producer
- 80% recycling-, 20% virgin fiber board
- 7 mills / 9 board machines
- Focus: packaging for consumer goods
- Sales in approx. 100 countries
- Employees: 2,554

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- A world map showing the global presence of MM Karton. The map is light gray with a white grid. A semi-transparent white box is overlaid on the map, containing a list of facts and a legend. The legend identifies three types of markers: green circles for mills, gray circles for FollaCell, and orange triangles for sales offices. The map shows a high concentration of markers in Europe and Asia, with a few scattered in other regions.
- MM Karton, 7 Mills
  - MMK FollaCell
  - ▲ MM Karton, 24 Sales Offices

# MMK Overview 2016

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- Market shares defended in a more restraint main European market
- Consequent pricing policy continued
- Capacity utilization 97% (2015: 98 %)
- More export to non-European markets
- Sharp increase of recovered paper prices since mid-year weighs of operating margin
- Cartonboard price increase first priority

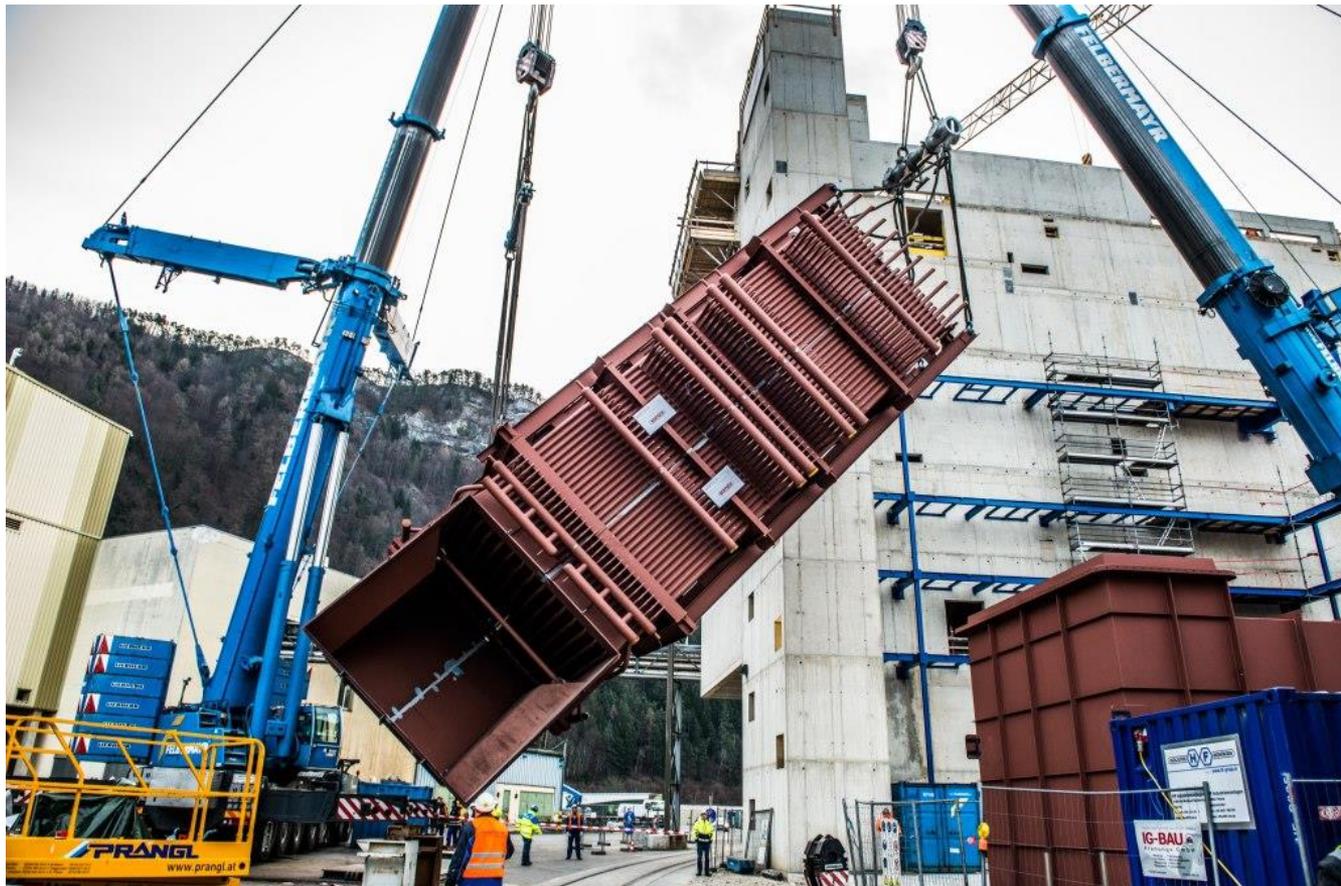
# MMK - Results 2016

in millions of EUR, IFRS	2016	2015	+/-
<b>Sales<sup>1)</sup></b>	<b>1,023.0</b>	1,046.7	-2.3 %
<b>Operating profit</b>	<b>68.1</b>	82.6	-17.6 %
<b>Operating margin (in %)</b>	<b>6.7 %</b>	7.9 %	
<b>Tonnage sold (in thousands of tons)</b>	<b>1,671</b>	1,660	+0.7 %
<b>Tonnage produced (in thousands of tons)</b>	<b>1,669</b>	1,677	-0.5 %
<b>Employees</b>	<b>2,554</b>	2,546	
<b>Investments</b>	<b>83.7</b>	72.6	
<b>Depreciation and amortization</b>	<b>40.6</b>	38.8	

<sup>1)</sup> incl. interdivisional Sales

# MMK Frohnleiten – New Power Station

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# FOODBOARD™ on Supermarket Shelves

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## FOODBOARD™ PROTECTS FOOD AGAINST MINERAL OILS

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### Cartonboard with functional barrier

- ✓ protects against mineral oils and other defined unintended substances
- ✓ protects against cross-contamination during transport, storage and at the point of sale
- ✓ is recyclable, bio-degradable and available with FSC® or PEFC™ certification





# Mayr-Melnhof Packaging

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# „Shaping the World of Cartons“

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- A world map with a grid overlay, showing the global presence of MM Karton AG. Orange squares indicate the locations of 38 production sites across 16 countries. The sites are concentrated in Europe and emerging markets, with a few sites in North America, South America, and Asia.
- ~ 60 bn. cartons / year
  - 38 sites in 16 countries
  - Core market: Europe + Emerging markets
  - ~ 75% multinational customers
  - Volume business + High-end-packaging
  - Employees: 7,373

# MMP - Markets

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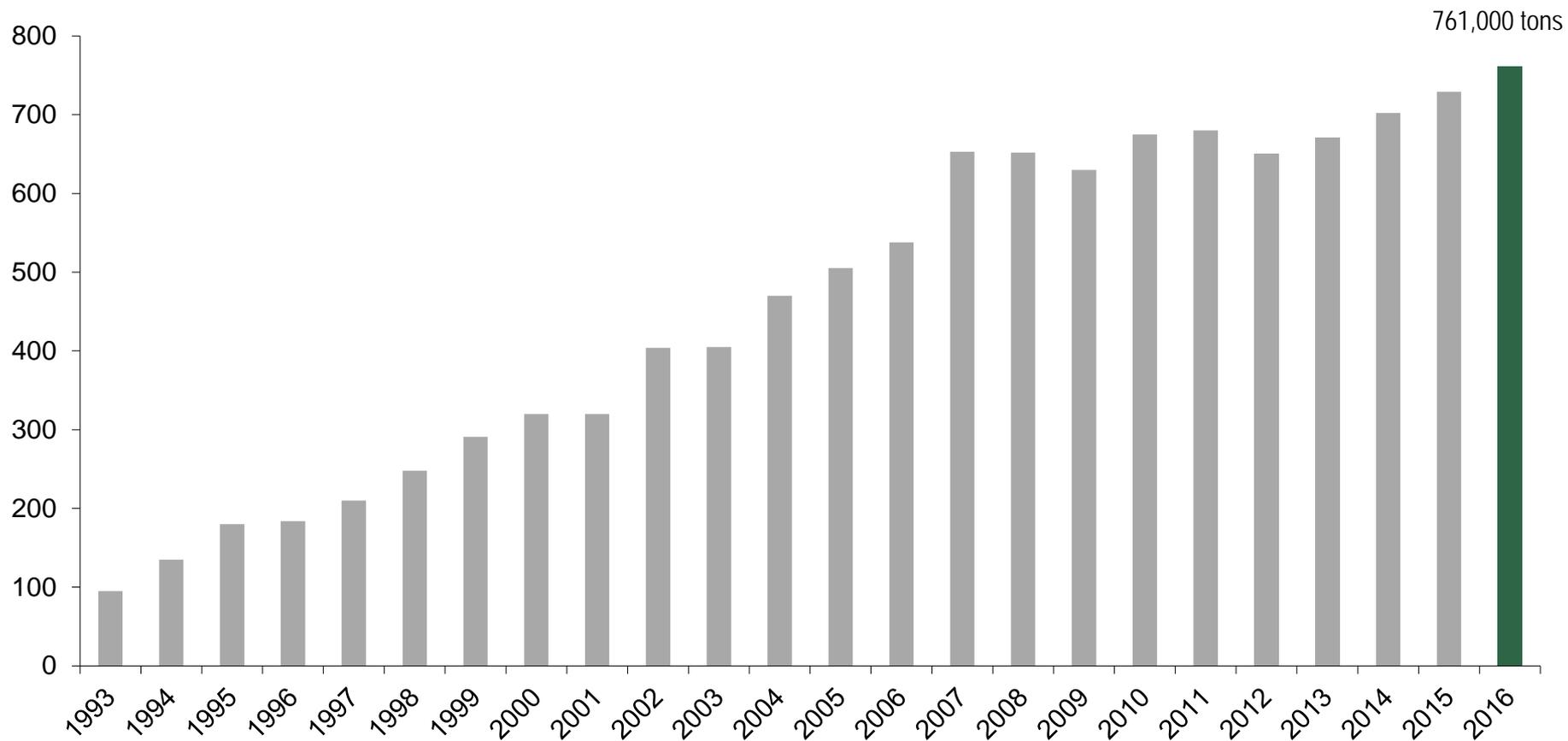
# MMP - Overview 2016

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- On-going strongly competitive market environment
- High plant utilization
- Further productivity improvements
- Growth mainly due to previous year's acquisition in France
- Favorable product mix supports margin
- Expansion Iran and Vietnam

# MMP Tonnage processed

in thousands of tons



# MMP- Results 2016

in millions of EUR, IFRS	2016	2015	+/-
<b>Sales</b> <sup>1)</sup>	1,352.6	1,237.3	+9.3 %
<b>Operating profit</b>	145.6	117.3	+24.1 %
<b>Operating margin</b> (in %)	10.8 %	9.5 %	
<b>Tonnage processed</b> (in thousands of tons)	761	729	+4.4 %
<b>Sheet equivalent</b> (in millions)	2,240.1	2,059.3	+8.8 %
<b>Employees</b>	7,373	7,392	
<b>Investments</b>	60.5	55.4	
<b>Depreciation and amortization</b> <sup>2)</sup>	58.5	60.8	

<sup>1)</sup> incl. interdivisional Sales

<sup>2)</sup> incl. impairment of property, plant and equipment, and intangible assets

# MMP Tehran (Iran)

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# MMP Vidon (Vietnam)

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# Outlook 2017

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- Head for best possible continuity
- European main market still lacks momentum
- High competition over prices and volumes stays on
- Significant increase in recovered paper prices
- Top priority at MM Karton – passing on rising recovered paper prices
- Capex focus stays on reduction of direct costs
- Expansion course to be continued (organically and via acquisition)
- 2016 record results – a challenge for 2017



# Appendix

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# MM Group - Quarterly Overview

consolidated in millions of EUR, IFRS	4Q/2015	1Q/2016	2Q/2016	3Q/2016	4Q/2016
<b>Sales</b>	<b>563.8</b>	<b>576.0</b>	<b>566.2</b>	<b>571.6</b>	<b>558.9</b>
<b>EBITDA</b>	<b>73.2</b>	<b>80.3</b>	<b>83.6</b>	<b>72.9</b>	<b>77.2</b>
<b>EBITDA margin (in %)</b>	<b>13.0 %</b>	<b>13.9 %</b>	<b>14.8 %</b>	<b>12.8 %</b>	<b>13.8 %</b>
<b>Operating profit</b>	<b>45.3</b>	<b>55.2</b>	<b>55.6</b>	<b>49.4</b>	<b>53.5</b>
<b>Operating margin (in %)</b>	<b>8.0 %</b>	<b>9.6 %</b>	<b>9.8 %</b>	<b>8.6 %</b>	<b>9.6 %</b>
<b>Profit before tax</b>	<b>43.8</b>	<b>53.2</b>	<b>55.7</b>	<b>47.0</b>	<b>53.3</b>
<b>Income tax expense</b>	<b>(9.9)</b>	<b>(13.8)</b>	<b>(14.7)</b>	<b>(11.9)</b>	<b>(15.4)</b>
<b>Profit for the period</b>	<b>33.9</b>	<b>39.4</b>	<b>41.0</b>	<b>35.1</b>	<b>37.9</b>
<b>Net profit margin (in %)</b>	<b>6.0 %</b>	<b>6.8 %</b>	<b>7.2 %</b>	<b>6.1 %</b>	<b>6.8 %</b>
<b>Earnings per share (in EUR)</b>	<b>1.72</b>	<b>1.96</b>	<b>2.05</b>	<b>1.75</b>	<b>1.91</b>
<b>Cash Earnings</b>	<b>57.9</b>	<b>64.7</b>	<b>68.1</b>	<b>59.7</b>	<b>63.8</b>
<b>Cash earnings margin (in %)</b>	<b>10.3 %</b>	<b>11.2 %</b>	<b>12.0 %</b>	<b>10.4 %</b>	<b>11.4 %</b>

# MMK - Quarterly Overview

in millions of EUR, IFRS	4Q/2015	1Q/2016	2Q/2016	3Q/2016	4Q/2016
<b>Sales<sup>1)</sup></b>	<b>259.3</b>	<b>263.4</b>	<b>258.5</b>	<b>255.6</b>	<b>245.5</b>
<b>Operating profit</b>	<b>16.2</b>	<b>20.2</b>	<b>18.9</b>	<b>15.3</b>	<b>13.7</b>
<b>Operating margin (in %)</b>	<b>6.2 %</b>	<b>7.7 %</b>	<b>7.3 %</b>	<b>6.0 %</b>	<b>5.6 %</b>
<b>Tonnage sold (in thousands of tons)</b>	<b>408</b>	<b>427</b>	<b>417</b>	<b>414</b>	<b>413</b>
<b>Tonnage produced (in thousands of tons)</b>	<b>418</b>	<b>419</b>	<b>420</b>	<b>416</b>	<b>414</b>

<sup>1)</sup> incl. interdivisional Sales

# MMP - Quartely Overview

in millions of EUR, IFRS	4Q/2015	1Q/2016	2Q/2016	3Q/2016	4Q/2016
<b>Sales</b> <sup>1)</sup>	<b>329.4</b>	<b>339.2</b>	<b>332.1</b>	<b>342.1</b>	<b>339.2</b>
<b>Operating profit</b>	<b>29.1</b>	<b>35.0</b>	<b>36.7</b>	<b>34.1</b>	<b>39.8</b>
<b>Operating margin</b> (in %)	<b>8.8 %</b>	<b>10.3 %</b>	<b>11.1 %</b>	<b>10.0 %</b>	<b>11.7 %</b>
<b>Tonnage processed</b> (in thousands of tons)	<b>184</b>	<b>189</b>	<b>191</b>	<b>190</b>	<b>191</b>
<b>Sheet equivalent</b> (in millions)	<b>526.9</b>	<b>562.2</b>	<b>565.8</b>	<b>561.3</b>	<b>550.8</b>

<sup>1)</sup> incl. interdivisional Sales